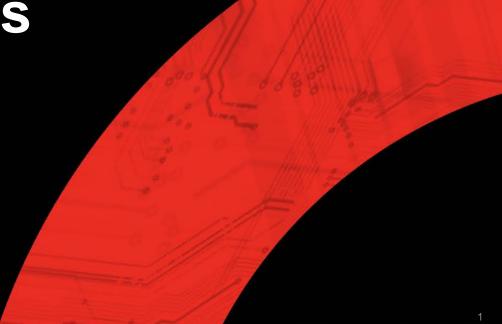


# Q3 2018 Results

November 8, 2018



#### **Forward Looking Statements**

We disclose "forward-looking information" or "forward-looking statements" (collectively, "forward-looking statements") to provide information about management's current expectations and plans. Such forward-looking statements may not be appropriate for other purposes.

Forward-looking statements may include financial and other projections, as well as statements regarding our future plans, objectives or economic performance, or the assumptions underlying any of the foregoing, and other statements that are not recitations of historical fact. We use words such as "may", "would", "could", "should", "will", "likely", "expect", "anticipate", "believe", "intend", "plan", "aim", "forecast", "outlook", "project", "estimate", "target" and similar expressions suggesting future outcomes or events to identify forward-looking statements.

Forward-looking statements in this presentation include, but are not limited to, statements related to:

- · our ability to capitalize on growth in electrification and autonomous driving;
- the expected closing of the sale of our Fluid Pressure & Controls Business;
- · the timing and success of program launches;
- Magna's forecasts of light vehicle production in North America and Europe;
- expected consolidated sales, based on such light vehicle production, including expected split by segment in
  our Body Exteriors & Structures; Power & Vision; Seating Systems; and Complete Vehicles segments;
- · growth in our Seating business;
- consolidated Adjusted EBIT margin;
- Adjusted EBIT margin by segment;
- consolidated equity income;
- net interest expense;

- effective income tax rate;
- Adjusted net income;
- fixed asset expenditures;
- free cash flow levels; and
- future returns of capital to our shareholders, including through dividends or share repurchases.

Our forward-looking statements are based on information currently available to us, and are based on assumptions and analyses made by us in light of our experience and our perception of historical trends, current conditions and expected future developments, as well as other factors we believe are appropriate in the circumstances.

While we believe we have a reasonable basis for making such forward-looking statements, they are not a guarantee of future performance or outcomes. Whether actual results and developments conform to our expectations and predictions is subject to a number of risks, assumptions and uncertainties, many of which are beyond our control, and the effects of which can be difficult to predict, including, without limitation:

#### Risks Related to the Automotive Industry

- economic cyclicality;
- intense competition;
- potential restrictions on free trade, including new, continued or higher tariffs on commodities and/or automobiles;
- escalation of international trade disputes;
- declines in vehicle sales and production volumes in China;

#### Customer and Supplier Related Risks

- concentration of sales with six customers;
- shifts in market shares among vehicles or vehicle segments;
- shifts in "take rates" for products we sell;
- potential loss of any material purchase orders;

#### Manufacturing Operational Risks

- product and new facility launch risks;
- operational underperformance;
- restructuring costs;
- impairment charges;
- labour disruptions;
- supply disruptions;

#### IT Security Risk

IT/Security breaches;

#### Pricing Risks

- pricing risks between time of quote and start of production;
- price concessions above contractual long-term agreement percentages;
- commodity cost increases;
- declines in scrap steel prices;

#### Warranty / Recall Risks

- costs to repair or replace defective products;
- warranty costs that exceed warranty provisions;
- costs related to significant recalls;

#### Acquisition Risks

- an increase in our risk profile as a result of completed acquisitions;
- acquisition integration risks;

#### Other Business Risks

- · risks related to conducting business through joint ventures;
- our ability to consistently develop innovative products or processes;
- changing risk profile as a result of investment in strategic product areas such as powertrain and electronics;
- risks of conducting business in foreign markets;
- fluctuations in relative currency values;
- tax risks;
- changes in credit ratings assigned to us;
- the unpredictability of, and fluctuation in, the trading price of our Common Shares;

#### Legal, Regulatory and Other Risks

- antitrust and compliance risks;
- legal claims and/or regulatory actions against us; and
- · changes in laws.

In evaluating forward-looking statements or forward-looking information, we caution readers and listeners not to place undue reliance on any forward-looking statement, and readers and listeners should specifically consider the various factors which could cause actual events or results to differ materially from those indicated by such forward-looking statements, including the risks, assumptions and uncertainties above which are discussed in greater detail in this document under the section titled "Industry Trends and Risks" and set out in our Annual Information Form filed with securities commissions in Canada and our annual report on Form 40-F filed with the United States Securities and Exchange Commission, and subsequent filings.



#### Reminders



- All amounts are in U.S. Dollars (unless otherwise noted)
- Today's discussion excludes the impact of other expense, net
- Results for 2017 have been restated to reflect our adoption of a new revenue accounting standard related to tooling and pre-production engineering

#### Q3 2018 Highlights



- Third quarter records for sales, Adjusted Diluted EPS
- Returned \$629 million to shareholders in the quarter
- Continued outgrowth of vehicle production
- Sale of Fluid Pressure & Controls business
- J.D. Power award for Seat Quality and Satisfaction
- Launch of the all-new BMW Z4

#### **Sales Performance vs Market**



Q3 2018 vs Q3 2017

	Reported	<b>Organic</b> <sup>1</sup>	Unweighted Outperformance	Weighted Outperformance
Body Exteriors & Structures	4%	6%	8%	4%
Power & Vision	4%	6%	8%	4%
Seating	0%	5%	7%	3%
Complete Vehicles	48%	50%	52%	48%
TOTAL SALES	9%	11%	13%	9%

Unweighted Production Growth Weighted Production Growth<sup>2</sup>

(2%)

2%

Meighted Froduction Crow

<sup>1</sup> Excluding acquisitions net of divestitures and FX movements

<sup>2</sup> Calculated by applying Magna geographic sales weighting, excluding Complete Vehicle sales, to regional production

#### Global Fluid Pressure & Controls Business Divestiture



Magna signs agreement with Hanon Systems to sell its global Fluid Pressure & Controls Business

- Powertrain unit signed agreement to sell global FP&C business to Hanon Systems
- Sale price was approximately \$1.23 billion
- FP&C specialized in mechanical and electrical pumps, electronic cooling fans, and other components
- Disposition sharpens focus on bringing power to the wheels as a full-system supplier of transmissions and other driveline-related products

## Magna Wins J.D. Power Award for Seat Quality and Satisfaction





J.D. Power 2018 Seat Quality and Satisfaction Study: For the second year in a row, consumers have given the Ford Edge the top ranking in the midsize/large SUV segment

- Magna awarded for second year in a row
- Magna-made seats in the Ford Edge ranked highest in the midsize/large SUV segment
- Seating continues to grow in all regions due to our strong program management & engineering, and reputation for high quality launches

#### Magna to Produce the New Z4 for the BMW Group



Magna will produce the new BMW Z4 in Graz, Austria, starting the end of 2018

- Magna's Complete Vehicle operations the sole-source of production for the new BMW Z4
- Will be the fifth vehicle model assembled at our contract manufacturing facility in Graz, Austria
- Production will start at the end of 2018
- Our unique expertise and capabilities make us an ideal mobility partner

### **Q3 2018 Financial Highlights**

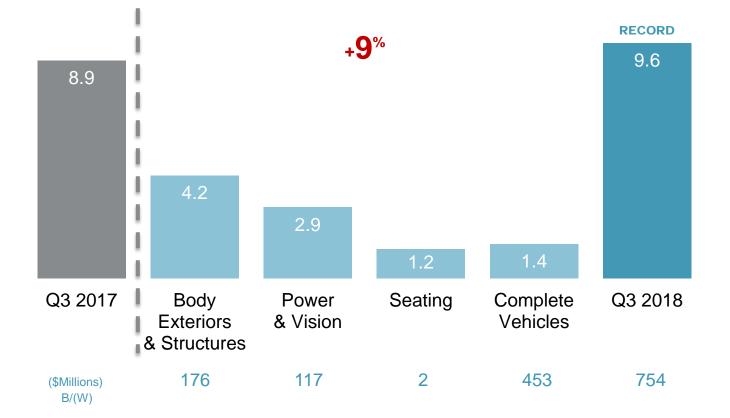


- Details:
  - Q3 record Consolidated Sales up 9%
  - Consolidated Adjusted EBIT down 1%
  - Q3 record Adjusted Net Income Attributable to Magna up 4%
  - Q3 record Adjusted Diluted EPS up 12%
- Generated \$637M in free cash flow
- Returned \$629M to shareholders
- Reduced top end of Outlook ranges for Total Sales, Adjusted Net Income attributable to Magna and revised Outlook for Adjusted EBIT Margin

### **Q3 2018 Consolidated Sales Performance**

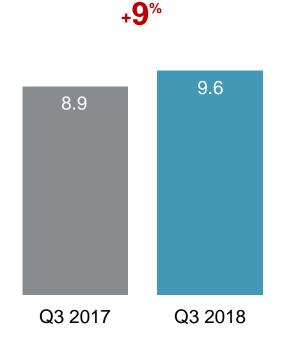


**\$ BILLIONS** 



### **Q3 2018 Consolidated Sales Performance**

**\$ BILLIONS** 



#### **Key Factors:**

- Launch of new programs (+)
- Change in production volumes (-)
- Foreign exchange translation (-)



#### Q3 2018 Adjusted EBIT and Equity Income





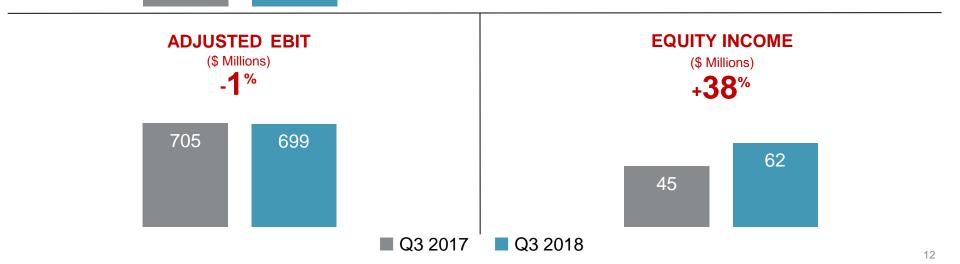
-**70**<sup>BP</sup>

7.3

8.0

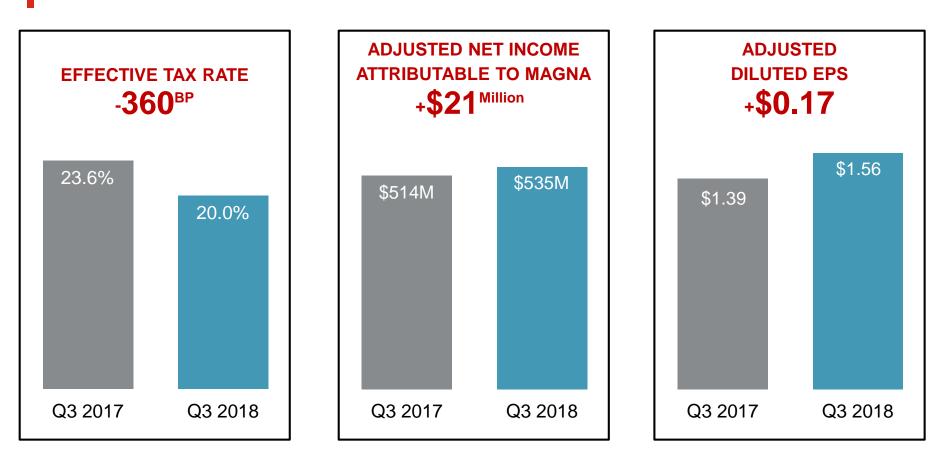
#### **KEY FACTORS**

- Complete Vehicles (-)
- Seating (-)
- Power & Vision (-)
- Corporate and other (+)



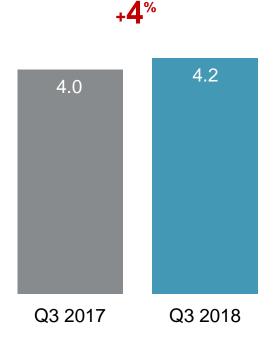
#### **Q3 2018 Financial Highlights**

**Å** MAGNA



### Q3 2018 Segment Sales

BODY EXTERIORS & STRUCTURES \$ BILLIONS



- New program launches (+)
- Change in production volumes on other programs (-)
- Foreign currency translation (-)
- Net customer price concessions (-)

#### **Significant New Launches:**

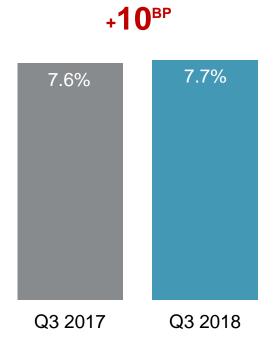
- Ram 1500 Pickup
- BMW X3
- Chevrolet Traverse and Buick Enclave
- GMC Terrain and Chevrolet Equinox
- Ford Expedition and Lincoln Navigator



### Q3 2018 Segment Adjusted EBIT Margin %



**BODY EXTERIORS & STRUCTURES** 



- Favourable customer pricing resolutions (+)
- Productivity and efficiency improvements (+)
- Higher launch costs (-)
- Inefficiencies at a plant we are closing (-)
- Restructuring costs at a certain facility (-)

### Q3 2018 Segment Sales

POWER & VISION \$ BILLIONS



- New program launches (+)
- Change in production volumes on other programs (-)
- Foreign currency translation (-)
- Impact of divestitures (-)
- Net customer price concessions (-)

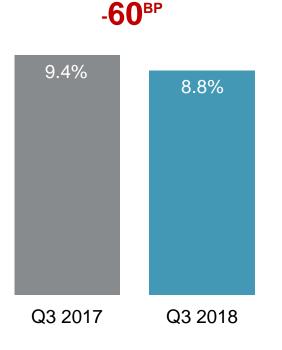
#### Significant New Launches:

- Ram 1500 Pickup
- Audi A6
- Chevrolet Traverse and Buick Enclave
- BYD Tang
- Volkswagen Tayron
- DCTs on various BMW and Daimler vehicles



### Q3 2018 Segment Adjusted EBIT Margin %

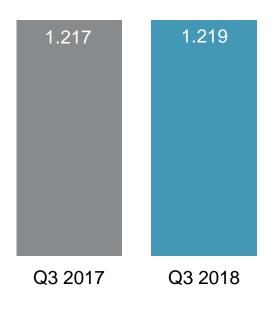
**POWER & VISION** 



- Spending associated with electrification and autonomy (-)
- Higher foreign exchange losses (-)
- Warranty costs (-)
- Higher equity income (+)
- Lower launch costs (+)

### Q3 2018 Segment Sales

SEATING \$ BILLIONS



- New program launches (+)
- Foreign currency translation (-)
- Change in production volumes on other programs (-)
- Impact of divestiture (-)
- Net customer price concessions (-)

#### Significant New Launches:

- Ford Expedition and Lincoln Navigator
- Lynk & Co 01 and 02
- Chevrolet Traverse and Buick Enclave
- BMW X5

## Q3 2018 Segment Adjusted EBIT Margin % SEATING



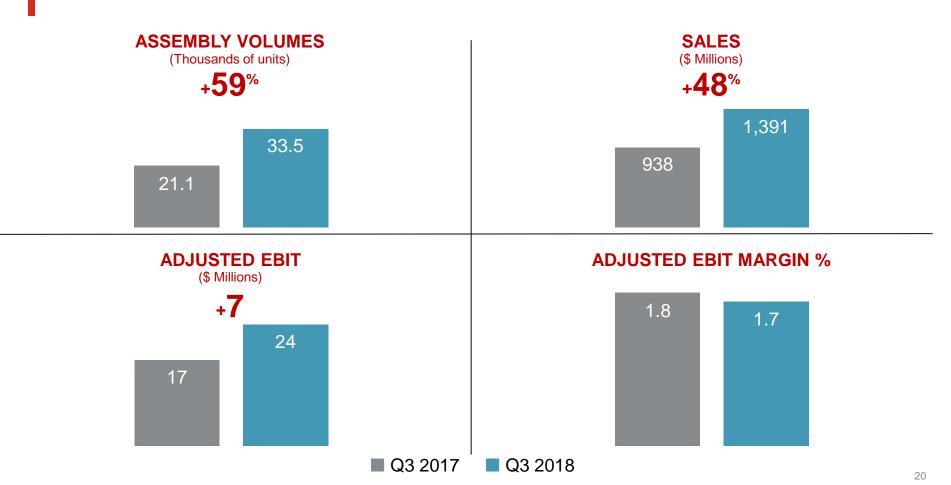
-210<sup>BP</sup> 7.8% 5.7% Q3 2017 Q3 2018

#### • New facility costs (-)

- Favourable customer pricing resolutions in Q3 2017 (-)
- Higher foreign exchange losses (-)







### Q3 2018 Cash Flow

**\$ MILLIONS** 

### **Cash from Operations**

Net Income + Non-Cash Items	\$ 899
Changes in Non-Cash Operating Assets & Liabilities	\$ 177
	\$ 1,076
Investment Activities	
Fixed Assets	\$ 381
Investments, Other Assets & Intangibles	\$ 114
	\$ 495
Proceeds from Disposition and Other	\$ 56
Free Cash Flow	\$ 637





Common Shares Repurchased in Q3	9.2M
\$ to Repurchase Shares in Q3	\$ 520M
Dividends Paid	\$ 109M
Total Q3 Return to Shareholders	\$ 629M

Common Shares Repurchased to date in Q413.0M\$ to Repurchase Shares in Q41\$ ~150M

### 2018 Outlook



	November	August
Vehicle Production:		
– North America	17.0M	17.2M
– Europe	22.5M	22.6M
Foreign Exchange Rates:		
– U.S. – Cdn	0.772	0.771
– U.S. – Euro	1.184	1.185

#### **2018 Outlook**<sup>1</sup> \$ BILLIONS UNLESS OTHERWISE NOTED



U.S. GAAP	November	August
Sales:		
Body Exteriors & Structures	\$17.3 - \$17.7	\$17.1 - \$17.9
Power & Vision	\$12.3 - \$12.6	\$12.2 - \$12.8
Seating Systems	\$5.4 - \$5.6	\$5.5 - \$5.9
Complete Vehicles	\$5.9 - \$6.1	\$6.1 - \$6.5
Total Sales	\$40.3 - \$41.4	\$40.3 - \$42.5
EBIT Margin %	~7.7%	7.7% - 7.9%
Equity Income	\$255M - \$280M	\$270M - \$305M
Interest Expense	~\$95M	~\$90M
Tax Rate	~22%	22% - 23%
Net Income Attributable to Magna	\$2.3 - \$2.4	\$2.3 - \$2.5
Capital Spending	~\$1.7	~\$1.9 <sup>2</sup>

<sup>1</sup> Assumptions:

Based on new revenue accounting standard for tooling and pre-production engineering

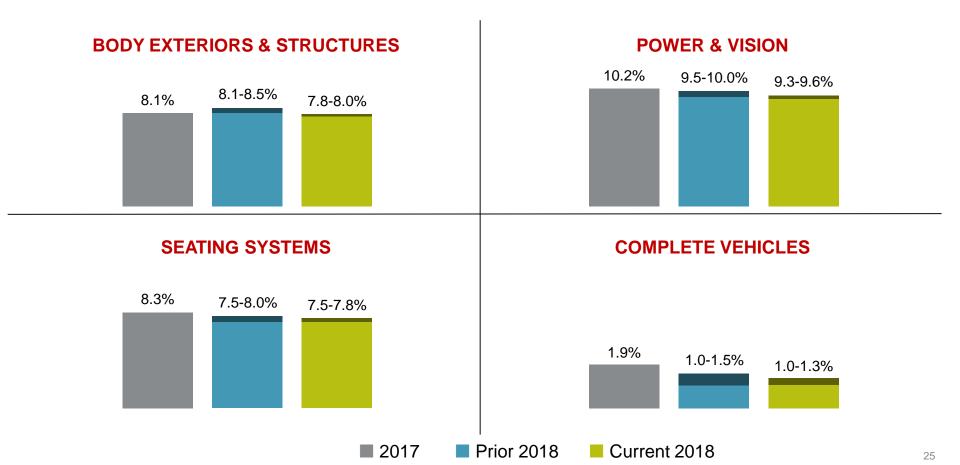
• Excludes the impact of any future material acquisitions or divestitures

<sup>2</sup> Includes \$200 million acquisition price for two of our facilities in the southern U.S. that we plan to purchase from Granite

#### 2018 Segment Adjusted EBIT Margin %



OUTLOOK vs PRIOR FORECAST



### Summary



- Number of puts and takes in Q3
- Power & Vision, Seating Systems, and Complete Vehicles performed substantially in line with our expectations after taking into account weaker than expected volumes
- Expect to outgrow the market and generate strong free cash flow





# Q3 2018 Conference Call

November 8, 2018

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### Q3 2018 Reconciliation of Reported Results



EXCLUDING OTHER EXPENSE (INCOME), NET \$ MILLIONS – EXCEPT PER SHARE FIGURES

	Rep	Other ported Exp./Inc.		Excl. Other Exp./Inc.		
Income Before Income Taxes % of Sales	\$	674 <b>7.0%</b>	\$	2	\$	676 <b>7.0%</b>
Income Taxes % of Pretax	\$	114 <b>16.9%</b>	\$	(21)	\$	135 <b>20.0%</b>
Income Attributable to Non-Controlling Interests	\$	(6)	\$	-	\$	(6)
Net Income Attributable to Magna	\$	554	\$	(19)	\$	535
Earnings Per Share	\$	1.62	\$	(0.06)	\$	1.56

### Q3 2017 Reconciliation of Reported Results



EXCLUDING OTHER EXPENSE (INCOME), NET \$ MILLIONS – EXCEPT PER SHARE FIGURES

	Rej	oorted	Restructuring		Other 0./Inc.
Income Before Income Taxes % of Sales	\$	683 <b>7.7%</b>	\$	2	\$ 685 <b>7.7%</b>
Income Taxes % of Pretax	\$	162 <b>23.7%</b>	\$	-	\$ 162 <b>23.6%</b>
Income Attributable to Non-Controlling Interests	\$	(9)	\$	-	\$ (9)
Net Income Attributable to Magna	\$	512	\$	2	\$ 514
Earnings Per Share	\$	1.38	\$	0.01	\$ 1.39

### Segment Impact on Adjusted EBIT % of Sales



Q3 2018 vs Q3 2017 \$ MILLIONS

	Sales		Adjusted EBIT		Adjusted EBIT as a Percentage of Sales
Third Quarter of 2017	\$	\$ 8,864 \$ 705		705	8.0%
Increase (Decrease) related to:					
Body Exteriors & Structures	\$	176	\$	16	0.0%
Power & Vision	\$	117	\$	(9)	(0.2%)
Seating Systems	\$	2	\$	(26)	(0.3%)
Complete Vehicles	\$	453	\$	7	(0.3%)
Corporate and Other	\$	6	\$	6	0.1%
Third Quarter of 2018	\$	9,618	\$	699	7.3%



### Adjusted Debt to Adjusted EBITDA Calculation



**\$ MILLIONS** 

	00	2040
		2018
Unadjusted LTM EBITDA	\$	4,466
Other Income (Expense) LTM	\$	6
Other	\$	391
Adjusted EBITDA	\$	4,863
Debt per Balance Sheet	\$	4,634
Operating Lease Adjustment	\$	1,729
Other	\$	267
Adjusted Debt	\$	6,630
Adjusted Debt / Adjusted EBITDA		1.36x