

## Forward Looking Statements



Certain statements in this presentation constitute "forward-looking information" or "forward-looking statements" (collectively, "forward-looking statements"). Any such forward-looking statements are intended to provide information about management's current expectations and plans and may not be appropriate for other purposes. Forward-looking statements may include financial and other projections, as well as statements regarding our future plans, strategic objectives or economic performance, or the assumptions underlying any of the foregoing, and other statements that are not recitations of historical fact. We use words such as "may", "would", "could", "should", "will", "likely", "expect", "anticipate", "believe", "intend", "plan", "aim", "forecast", "outlook", "project", "estimate", "target" and similar expressions suggesting future outcomes or events to identify forward-looking statements. The following table identifies the material forward-looking statements contained in this document, together with the material potential risks that we currently believe could cause actual results to differ materially from such forward-looking statements. Readers should also consider all of the risk factors which follow below the table:

Material Forward-Looking Statement	Material Potential Risks Related to Applicable Forward-Looking Statement
Total Sales	<ul> <li>Mandatory stay-at-home orders and other restrictions to help contain COVID-19 spread could impact vehicle sales, vehicle production and our own production</li> <li>Economic impact of COVID-19 on consumer confidence</li> </ul>
Segment Sales	<ul> <li>Supply disruptions, including as a result of a semiconductor chip shortage currently being experienced in the industry</li> <li>Concentration of sales with six customers</li> </ul>
	<ul> <li>Shifts in market shares among vehicles or vehicle segments</li> <li>Shifts in consumer "take rates" for products we sell</li> </ul>
Adjusted EBIT Margin	<ul> <li>Same risks as for Total Sales and Segment Sales above</li> <li>Operational underperformance</li> </ul>
Segment Adjusted EBIT Margin	Higher costs incurred to mitigate the risk of supply disruptions, including: materials price increases; higher-priced substitute supplies; premium freight costs to expedite shipments; production inefficiencies due to production lines being stopped/restarted unexpectedly based on customers' production schedules; price
Net Income Attributable to Magna	<ul> <li>increases from sub-suppliers that have been negatively impacted by production inefficiencies; and potential claims against us if customer production is disrupted</li> <li>Price concessions</li> <li>Commodity cost volatility</li> </ul>
	<ul><li>Higher labour costs</li><li>Tax risks</li></ul>
Equity Income	<ul> <li>Same risks as Adjusted EBIT Margin/Segment Adjusted EBIT Margin/Net Income Attributable to Magna above</li> <li>Risks related to conducting business through joint ventures</li> </ul>
Free Cash Flow	Same risks as for Total Sales/Segment Sales, and Adjusted EBIT Margin/Segment Adjusted EBIT Margin/Net Income Attributable to Magna above

# Forward Looking Statements (cont.)



Forward-looking statements are based on information currently available to us and are based on assumptions and analyses made by us in light of our experience and our perception of historical trends, current conditions and expected future developments, as well as other factors we believe are appropriate in the circumstances. While we believe we have a reasonable basis for making any such forward-looking statements, they are not a guarantee of future performance or outcomes. In addition to the factors in the table above, whether actual results and developments conform to our expectations and predictions is subject to a number of risks, assumptions and uncertainties, many of which are beyond our control, and the effects of which can be difficult to predict, including, without limitation:

### Risks Related to the Automotive Industry

- economic cyclicality;
- regional production volume declines, including as a result of the COVID-19 pandemic;
- intense competition:
- potential restrictions on free trade;
- trade disputes/tariffs;

### **Customer and Supplier Related Risks**

- concentration of sales with six customers:
- emergence of potentially disruptive EV OEMs;
- OEM consolidation and cooperation;
- shifts in market shares among vehicles or vehicle segments;
- shifts in consumer "take rates" for products we sell;
- quarterly sales fluctuations;
- potential loss of any material purchase orders:
- a deterioration in the financial condition of our supply base, including as a result of the COVID-19 pandemic:

### Manufacturing Operational Risks

- product and new facility launch risks;
- operational underperformance;
- restructuring costs;
- impairment charges;
- labour disruptions;
- COVID-19 shutdowns;
- supply disruptions, including with respect to semiconductor chips;
- higher costs to mitigate supply disruptions;
- climate change risks;
- attraction/retention of skilled labour and leadership succession;

### IT Security/Cybersecurity Risk

- IT/Cybersecurity breach;
- Product Cybersecurity breach;

### Pricing Risks

- pricing risks between time of quote and start of production;
- price concessions;
- commodity cost volatility;
- declines in scrap steel/aluminum prices;

### Warranty / Recall Risks

- costs related to repair or replacement of defective products, including due to a recall:
- warranty or recall costs that exceed warranty provision or insurance coverage limits;
- product liability claims;

### Acquisition Risks

- competition for strategic acquisition targets;
- inherent merger and acquisition risks;
- acquisition integration risk;

### Other Business Risks

- risks related to conducting business through joint ventures;
- our ability to consistently develop and commercialize innovative products or processes;
- our changing business risk profile as a result of increased investment in electrification and autonomous driving, including: higher R&D and engineering costs, and challenges in quoting for profitable returns on products for which we may not have significant quoting experience;
- risks of conducting business in foreign markets;
- fluctuations in relative currency values;
- tax risks;
- reduced financial flexibility as a result of an economic shock;
- changes in credit ratings assigned to us;

### Legal, Regulatory and Other Risks

- antitrust risk:
- legal claims and/or regulatory actions against us; and
- changes in laws and regulations, including those related to vehicle emissions or made as a result of the COVID-19 pandemic.

In evaluating forward-looking statements or forward-looking information, we caution readers not to place undue reliance on any forward-looking statement. Additionally, readers should specifically consider the various factors which could cause actual events or results to differ materially from those indicated by such forward-looking statements, including the risks, assumptions and uncertainties above which are:

- discussed under the "Industry Trends and Risks" heading of our Management's Discussion and Analysis; and
- set out in our Annual Information Form filed with securities commissions in Canada, our annual report on Form 40-F filed with the United States Securities and Exchange Commission, and subsequent filings.

  Readers should also consider discussion of our risk mitigation activities with respect to certain risk factors, which can be also found in our Annual Information Form.

# Key Messages



- 1
- Well-positioned to capture growing market opportunities given systems approach and unique complete vehicle capabilities
- 2 Supplier of choice for automakers and enabler for new entrants

- 3 Strategic portfolio positions us for sales growth over market and strong free cash flow
- 4 Untapped potential to generate profits and grow shareholder value

# Magna Snapshot (NYSE: MGA, TSX: MG)





Team Members

158K







Facilities

347

World's

4th

Largest Supplier

# Foundational Strengths Enabling Success & Growth







Innovation and Start-up Mindset



Our People and Culture









# Secular Trends Driving Change











### Magna Positioning

- Enhanced e-Powertrain portfolio
- Product range fills transition roadmap to EV
- New EV business across all products

- Full ADAS capability
- Complete system expertise

- Expanded collaboration ecosystem
- Leverage new business models
- Enabling automakers and new entrants

- Software-enabled functionality in our ECU-related products
- Optimizing performance and efficiency

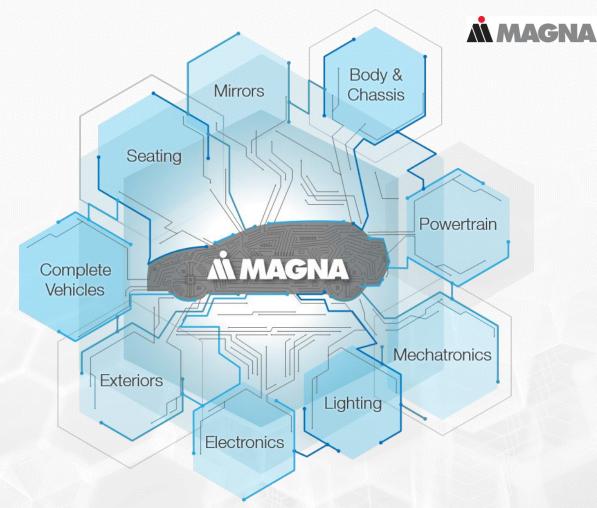
Well-Positioned for Car of the Future

# The Power of Magna

Deep Product Expertise

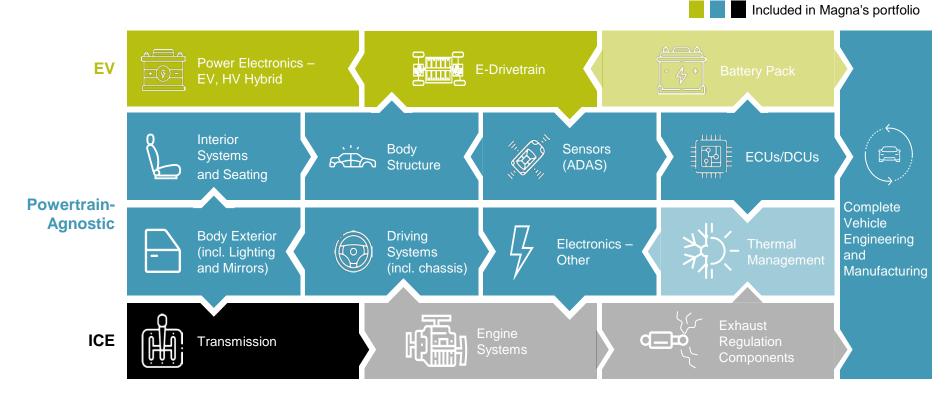
Complete Vehicle Engineering and Manufacturing

Integrated Systems Level Analysis and Approach



# Agnostic to Vehicle Propulsion





Magna's Portfolio is Future-Ready as the Transition to EVs Takes Place

# Clear Go Forward Strategy to Drive Growth



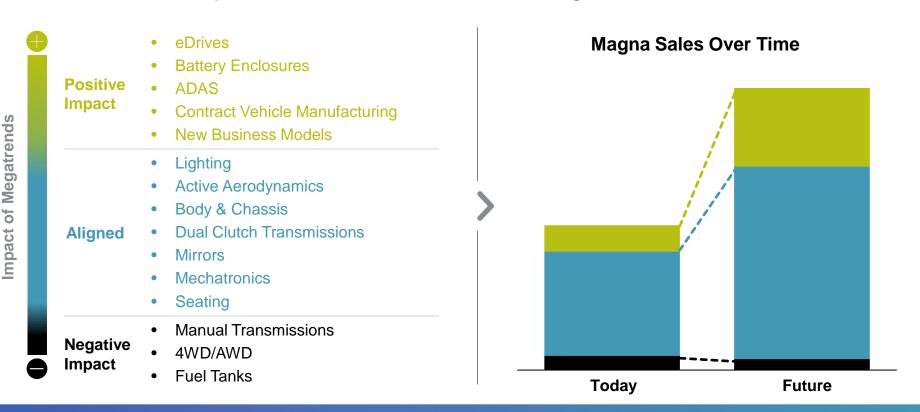
Accelerate
Deployment of
Capital towards
High-Growth
Areas

Drive Operational Excellence



Impact

# Accelerate Deployment of Capital Towards High Growth Areas A MAGNA



Our Strategy is to Drive Growth in Positively Impacted Areas

# High Growth Area: Electrification





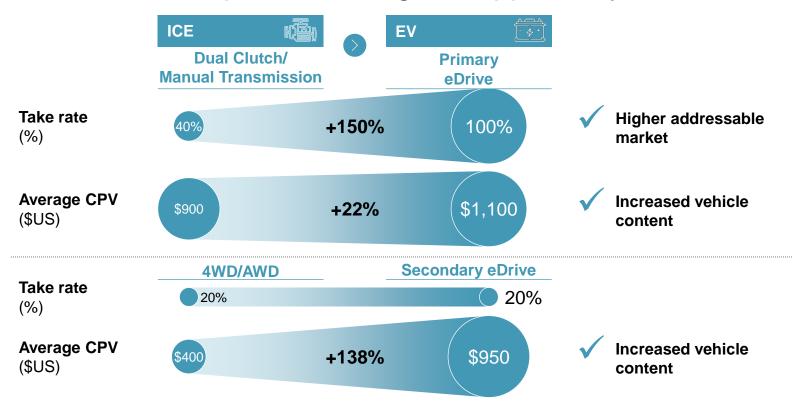
### Strong Competitive Position for Transition to Electrification

<sup>&</sup>lt;sup>1</sup> Managed sales = consolidated sales + sales at 100% for unconsolidated entities.

<sup>&</sup>lt;sup>2</sup> Forward-looking financial information beyond 2021 continues to be based on outlook information and assumptions provided in our outlook press release dated February 19<sup>th</sup>, 2021, and has not been updated.

# Well-Positioned to Capture Growing EV Opportunity

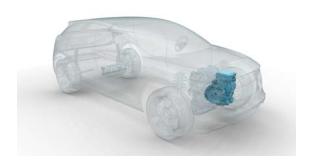




Higher Content Opportunity and Addressable Market for Magna as EV Transition Unfolds

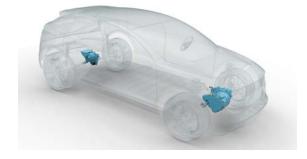
## Innovative Electrification Solutions





# EtelligentEco Connected PHEV system

- Up to 38% emission reduction
- Unique cloud connectivity feature
- · Smart cruise control and eco routing
- Class-leading performance in all-electric driving

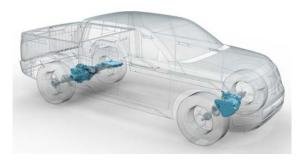


### **EtelligentReach**

Battery-electric drive system

- 30% range extension
- Combination of Next-Gen eDrive, software and controls
- Improvement in efficiency and driving dynamics
- First awarded business

BEV Drive System for Best-in-Class Range and Dynamics



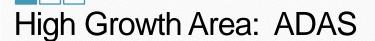
### **EtelligentForce**

EV solution for pick-up trucks

- Drop-in replacement retains pick-up truck capability
- Leverage existing assembly processes and installed capital
- First significant change to solid beam rear axle in more than 100 years

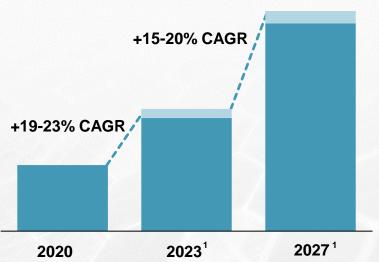
Electrifying Trucks without Compromising Utility

New Benchmark for Efficient Plug-in-Hybrid Technology









## **Key ADAS Growth Contributors**

- Ongoing Investments
  - Expanding Software Engineering Team
  - Strategic Partnerships

## Well-Positioned to Address ADAS Opportunities

<sup>&</sup>lt;sup>1</sup> Forward-looking financial information beyond 2021 continues to be based on outlook information and assumptions provided in our outlook press release dated February 19<sup>th</sup>, 2021, and has not been updated.



## Innovation Across the Vehicle



Rethinking the possibilities using our core strengths and systems know-how



by integrating electronics

Battery Enclosures
Structural opportunities expand
with electrification



electronics to deliver functionality

Magna MezzoPanel™ Integrated ADAS and lighting functions













Taping Into Great Thinking

Outside the Company

**Open for Business** Mindset

**Auto-Qualified Results** 

Access to New Creative Approaches







ventures







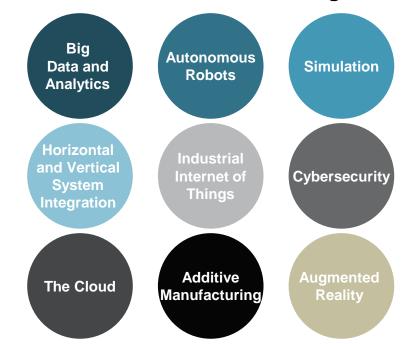


# Drive Operational Excellence





### **Next-Gen World-Class Manufacturing Initiatives**



### Committed to Manufacturing Excellence

# Early Stages of Our Sustainability Journey



# Focused on Energy Optimization and Renewable Energy

- Goals for carbon-neutrality
  - In Europe by 2025
  - Globally by 2030
- Will be an industry leader in North America, and aligned with industry leaders in Europe

### **Broad Sustainability Strategy**

- Product quality
- Health and safety culture
- Diversity and inclusion
- Employee development and training





## Unlock New Business Models and Markets

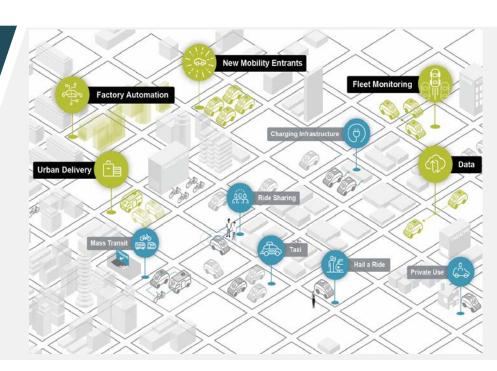


# New Mobility Landscape Creating Wide Range of Opportunities

- Urban delivery
- Factory automation
- Collaboration with automakers

### **Magna Positioning**

- Building blocks to participate in many of these areas
- Complete vehicle systems approach makes our proposition more attractive
  - Capital efficiency
  - Launch reliability
  - Speed to market

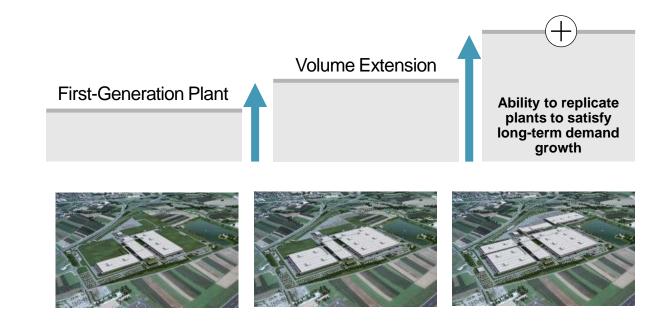


Leveraging Our Systems and Complete Vehicle Knowledge to Unlock New Business

# Flexible Production Concept



- Expansion planning in advance
- Volume expansion in phases
- Flexible supply management approach



Can Scale to Meet Volume Requirements and Optimize Future Expansion



## Global Production Network





### Central Europe



Graz, Austria

- Six SOPs delivered in 24 months
- Battery electric, hybrid and ICE vehicles produced in the same facility and on same production lines

### Eastern Europe



Hoče, Slovenia

- State-of-the-art paint shop with 100k capacity
- Potential to expand to over 200k complete vehicles

### Asia



Zhenjiang, China

- Contract manufacturing joint-venture with BJEV launched in 2020
- Battery electric vehicle production

### North America

Potential to establish a scalable footprint

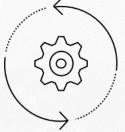
Can leverage our best people using Magna's North American footprint jointly with experts from Graz

## Ability to Scale and Localize in Key Markets



# Full Vehicle and System Capabilities





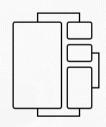
Engineering

Complete Vehicle Complete V

Complete Vehicle Manufacturing



EV and E/E Architectures



Broad System Portfolio



Full ADAS System and Software Platform

## Uniquely Positioned to be a Strategic Partner





# Strong 5 Year Performance

2016-2020



Average Weighted Sales Growth Over Market (GoM)<sup>1</sup>

6%

\$12.5B

**Return of Capital** 

\$7.6B

<sup>1</sup> Weighted Growth over Market (GoM) compares organic sales growth (%) to vehicle production change (%) after applying Magna geographic sales weighting, excluding Complete Vehicles, to regional production

Total Shareholder Return (NYSE)

100% peer average of 35%

# Continued Financial Flexibility



Thereafter

(\$B)

TOTAL LIQUIDITY (6/30/21)	
Cash	\$3.4
Available Term & Operating Lines of Credit	\$3.5
Total Liquidity	\$6.9
LEVERAGE RATIO (LTM, 6/30/21)	
Adjusted Debt	\$6.1
Adjusted Debt  Adjusted EBITDA	\$6.1 \$4.7
•	<u> </u>
Adjusted EBITDA	\$4.7

Investment-grade ratings from Moody's, S&P, DBRS



### **Q2'21 HIGHLIGHTS**

2022

2021

 Continued operational excellence and higher earnings driving strong cash generation

2024

2025

2023

## Improving Adjusted Debt to Adjusted EBITDA

# **Capital Allocation Priorities**



# **Maintain Strong Balance Sheet**

- Preserve liquidity and high investment grade credit ratings
  - Adj. debt / Adj. EBITDA ratio between 1.0-1.5x
- Maintain flexibility to invest for growth

### **Invest for Growth**

- Organic and inorganic opportunities
- Innovation

# Return Capital to Shareholders

- Continued dividend growth over time
- Repurchase shares with excess liquidity

# M&A Aligned with Our Strategy





# STRATEGIC FILTERS

Expands/Complements Technology Base

Technologies that Enable Acceleration in Megatrend Areas (e.g., electrification, autonomy)

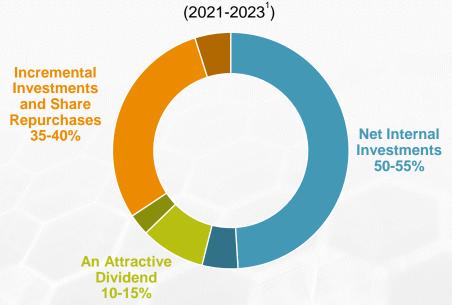
**Customer Diversification** 

Geographic Expansion

# **Capital Allocation**





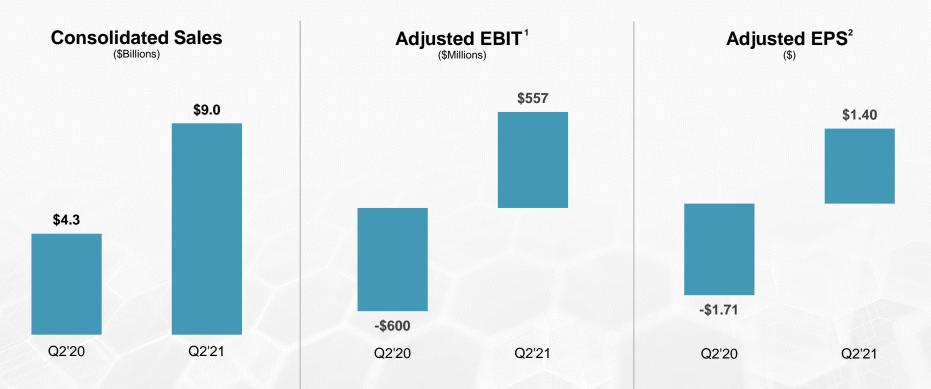


## Disciplined, Profitable Approach to Growth Will Remain a Foundational Principle

<sup>1</sup> Forward-looking financial information beyond 2021 continues to be based on outlook information and assumptions provided in our outlook press release dated February 19<sup>th</sup>, 2021, and has not been updated.

## **Q2 Financial Results**





Reflects COVID-19 shutdowns Q2'20, semiconductor chip shortage Q2'21

<sup>&</sup>lt;sup>1</sup> Adjusted EBIT excludes other expense (income), net

<sup>&</sup>lt;sup>2</sup> Adjusted EPS is calculated based on net income excluding other expense (income), net

# Q2 2021 vs Q1 2021 (Sequential) Financial Results





Q2'21 vs Q1'21 Production				
Global	-10%			
North America	-13%			
Europe	-11%			
China	-1%			
Magna Weighted	-11%			

### **Key Factors**

- Lower global light vehicle production, substantially due to semiconductor chip shortage (-)
- Foreign currency translation: \$31M (+)

# Q2 2021 vs Q1 2021 (Sequential) Financial Results





### **Key Factors**

- Lower earnings on \$1.1B decline in sales (-)
- Commodity costs (-)
- New facility and launch costs (-)
- Incremental labour costs in Mexico (-)
- Higher net application costs in ADAS (-)
- Favourable value-added tax settlement in Brazil (+)
- Higher tooling contribution (+)
- Q1'21 net settlements of customer claims (+)

# 2021 Outlook Assumptions



	2020	MAY	AUGUST
Light Vehicle Production (millions of units)			
North America	13.0	15.6	14.4
• Europe	16.5	18.5	18.1
• China	23.5	24.7	24.7
Foreign Exchange Rates			
1 CDN dollar equals USD	0.746	0.797	0.801
1 EURO equals USD	1.141	1.201	1.193
1 RMB equals USD	0.145	0.153	0.155

Changed from previous Outlook

## 2021 Outlook



\$ Billions, Unless Otherwise Noted	2020	MAY	AUGUST
Sales:			
<ul> <li>Body Exteriors &amp; Structures</li> </ul>		\$16.5 – \$17.1	\$15.3 – \$15.9
<ul><li>Power &amp; Vision</li></ul>		\$12.0 - \$12.4	\$11.8 – \$12.2
<ul> <li>Seating Systems</li> </ul>		\$5.6 – \$5.9	\$5.1 – \$5.4
Complete Vehicles		\$6.7 - \$7.0	\$6.3 - \$6.6
Total Sales	\$32.6	\$40.2 - \$41.8	\$38.0 - \$39.5
Adjusted EBIT Margin %1	5.1%	7.2% – 7.6%	7.0% – 7.4%
Equity Income	\$189M	\$120M - \$150M	\$115M — \$145M
Interest Expense	\$86M	~\$100M	~80M
Income Tax Rate <sup>2</sup>	25.7%	~23%	~23%
Net Income Attributable to Magna <sup>3</sup>	\$1.186	\$2.2 - \$2.4	\$2.0 - \$2.2
Capital Spending	\$1.145	~\$1.6	~\$1.6

<sup>&</sup>lt;sup>1</sup> Adjusted EBIT Margin is the ratio of Adjusted EBIT to Total Sales

<sup>&</sup>lt;sup>2</sup> The Income Tax Rate has been calculated using Adjusted EBIT and is based on current tax legislation

<sup>&</sup>lt;sup>3</sup> Net Income Attributable to Magna represents Net Income excluding Other expense (income), net

# Free Cash Flow Expectations



**2021** (\$Billions)





August 2021 Outlook

# Executing Our Disciplined Profitable Growth Strategy

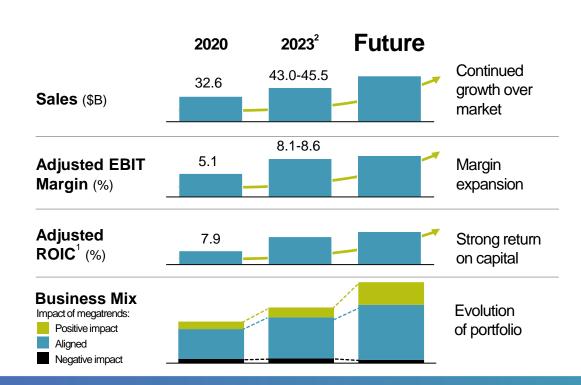




Accelerate deployment of capital towards high-growth areas

Drive operational excellence

Unlock new business models and markets



### Generating Sustainable Shareholder Value

<sup>&</sup>lt;sup>1</sup> Adjusted Return on Invested Capital (Adjusted ROIC) is calculated as Adjusted After-tax operating profits divided by Average Invested Capital for the period. See Magna's 2020 Annual Report for detailed calculation.

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outlook press release dated February 19th, 2021, and has not been updated.

## **Investment Summary**



- Well-positioned to capture growing market opportunities given systems approach and unique complete vehicle capabilities
- Supplier of choice for automakers and enabler for new entrants

- Strategic portfolio positions us for sales growth over market and strong free cash flow
- Untapped potential to generate profits and grow shareholder value



### **New Launches**





Jeep Grand Cherokee 3-Row



Ford Bronco



Chevrolet Bolt EUV



Toyota Tundra



Honda Civic



**GMC Hummer** 

## **New Launches**





Skoda Enyaq



BMW 2 Series Active Tourer



Peugeot 308



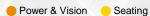
Mercedes-Benz EQE



Volkswagen T7



BMW iX





### **New Launches**





Mercedes-Benz C-Class



Ford Mustang Mach E



Geely Emgrand GL



Audi A7 Sportback



Honda Civic



## Systems Approach Unique Styling and Packaging



**Design Requirements Design Objectives** System Approach - Packaging **Optimized Products** Styling Flat Underbody Packaging Roof position (styling) and head clearance as driver for battery package space Seat with Passenger height Optimized **Functionality** Height Seat package and body Package space for battery/ fuel tank as "only" variable Ground clearance Manufacturability eDrive Affordability

# Systems Approach Best-in-Class Driving Range



Design Requirements

**Design Objectives** 

#### **Optimized Products**

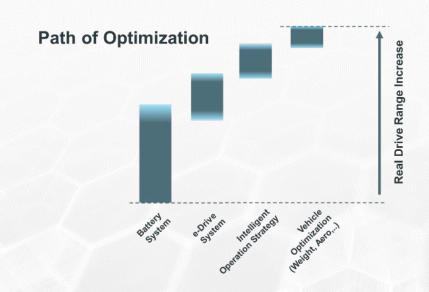


Safety

Dynamics

Drivability

Affordability





eDrive



Software and Controls



Lightweight Products



Active Aero

## Systems Approach Optimizing Vision and Response



Design Requirements

**Design Objectives** 

#### Optimized Products

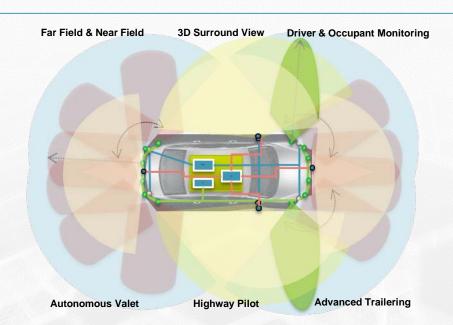


Convenience

Efficiency

**Dynamics** 

Affordability





Front Advanced Cameras



Digital Imaging Radar



Domain
G Controllers
and Software



Single and Multi-Camera



Long Range LiDAR



Ultrasonic Sensors



Advanced Lighting

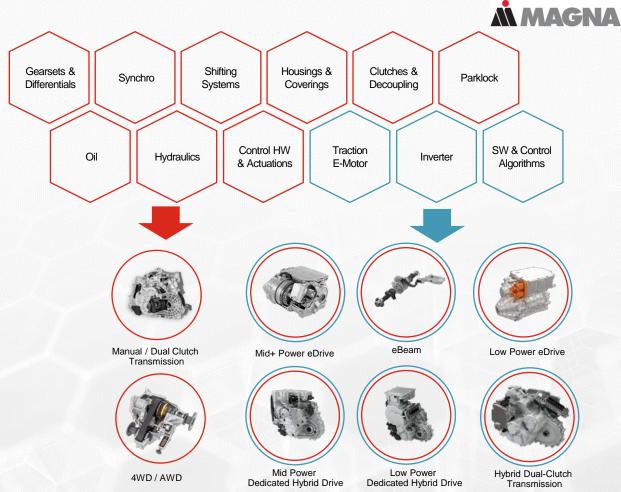


Integrated Cameras

### Powertrain Portfolio Building Block Approach

MODULAR & SCALABLE BUILDING BLOCKS

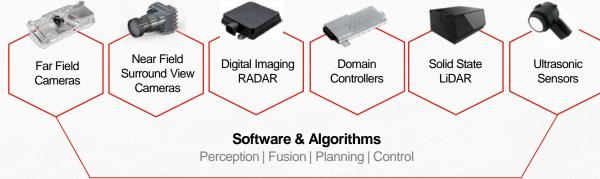
MODULAR & SCALABLE PRODUCTS



## Full ADAS Systems Building Block Approach



## MODULAR & SCALABLE BUILDING BLOCKS



## SAFETY FEATURES (NCAP 5-STAR)



#### **CROSS - SYSTEM FEATURES**



Connected Powertrain



**Driver & Occupant** 

Monitoring

Intelligent

Lighting



Advanced Mirror Systems



Traffic Jam Assist



Advanced Trailering



**PREMIUM FEATURES** 

Autonomous Emergency

Steering



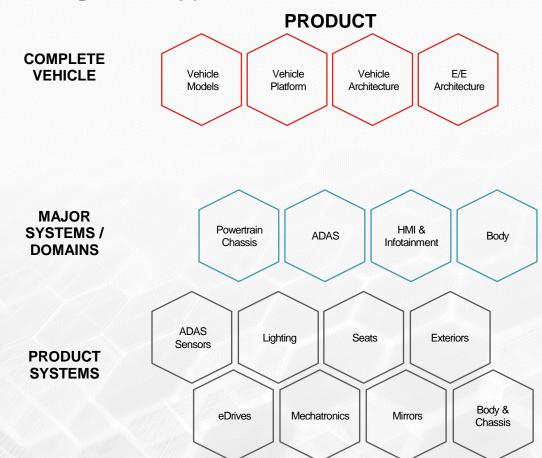
Autonomous Valet Park



Highway Pilot

## Complete Vehicles Building Block Approach











#### **Battery Enclosures**

- Contributes to vehicle structure and safety
- Steel, aluminum, and multi-material, including composites
- Business awards for GM Hummer EV and Ford F-150 EV



### Magna MezzoPanel™

- Front fascia with integrated ADAS sensors and lighting
- · Large-format lens and in-mold film

Structural Opportunities Expand with Electrification

Integrated ADAS and Lighting Functions







- Enables unique access experiences
- Easily operated through multiple human-machine interface solutions
- Enhanced safety through non-contract obstacle detection
- Fully customizable

Bridging Mechatronics and Electronics to Deliver New Functionality



#### Adaptive Beam Lighting

- Glare-free high beam
- · Virtual dynamic bending
- Speed-dependent lighting
- Pedestrian detection

Increased Safety and Function by Integrating Electronics





#### **Smart Dies**

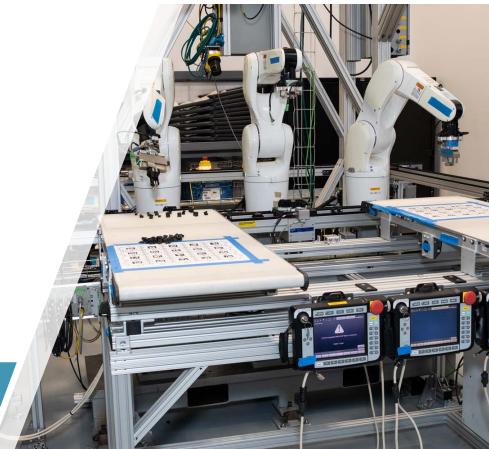
- 5-10% uptime improvement
- Up to 30% reduction in scrap
- 30-50% less hours in inspection

Real-Time Analytics for Better Decisions



#### **Advanced Robotics**

- High volume production
- 2D/3D vision systems and trajectory planning with AI
- 50% reduction in floor space
- 10-20% higher operating efficiency



**Automation-Enabled Efficiency** 





#### Fenceless Robotics

- Operator and robot freely and safely collaborate
- Doubles payload at 10 times the speed
- Reduced floor space
- Improved operator ergonomics

Human and Robotic Collaboration





**Data Analytics** 

 Paint color change process optimization

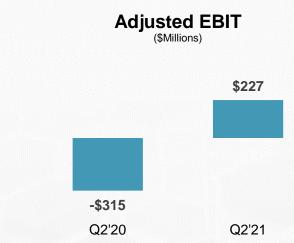
 Implemented in 20 Exteriors manufacturing facilities

• Significant cost savings

Using Data to Minimize Waste and Reduce Costs



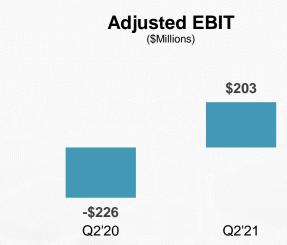
- Higher global light vehicle production (+)
- Launch of new programs (+)
- Foreign currency translation: \$173M (+)
- End of production of certain programs (-)
- Net customer price concessions (-)



- Earnings on higher sales (+)
- Cost savings and operating efficiencies, including as a result of implemented restructuring actions (+)
- Higher tooling contribution (+)
- Net provisions for customer claims in 2020 (+)
- Lower transactional FX losses and positive impact of foreign currency translation (+)
- Favourable value-added tax settlement in Brazil (+)
- Higher employee profit sharing and incentive comp (-)
- Incremental labour costs in Mexico (-)
- Net customer price concessions (-)



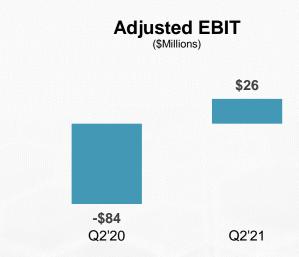
- Higher global light vehicle production (+)
- Launch of new programs (+)
- Consolidation of Getrag entities: \$175M (+)
- Foreign currency translation: \$170M (+)
- Net customer price concessions (-)



- Earnings on higher sales (+)
- Lower net application engineering costs in ADAS (+)
- Cost savings and operating efficiencies, including as a result of implemented restructuring actions (+)
- Lower net warranty costs: \$13M (+)
- Foreign currency translation: \$12M (+)
- Higher equity income: \$10M (+)
- · Consolidation of Getrag entities (+)
- Higher employee profit share and incentive comp (-)
- Higher commodity costs (-)
- Net customer price concessions (-)



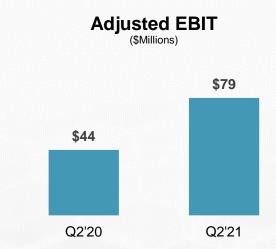
- Higher global light vehicle production (+)
- Launch of new programs (+)
- Acquisition of Hongli in China: \$92M (+)
- Foreign currency translation: \$41M (+)
- Unfavourable production mix (-)
- Net customer price concessions (-)



- Earnings on higher sales (+)
- Productivity and efficiency improvements at an underperforming facility (+)
- Favourable commercial settlements (+)
- Favourable value-added tax settlement in Brazil (+)
- Higher launch costs (-)
- Higher employee profit sharing and incentive comp (-)
- Net customer price concessions (-)



- Higher vehicle assembly volumes (+13K units)
- Higher euro: \$126M (+)



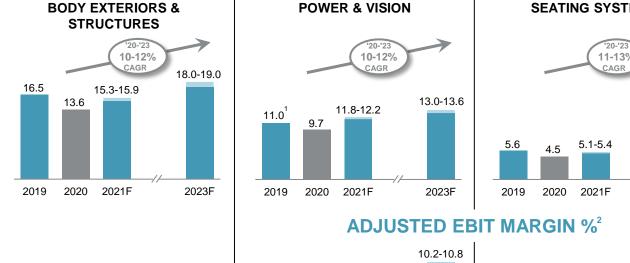
- Earnings on higher assembly volumes, net of contractual fixed cost recoveries on certain programs (+)
- Higher margins on engineering programs (+)
- Foreign currency translation: \$7M (+)
- Higher employee profit sharing and incentive comp (-)
- Net customer price concessions (-)

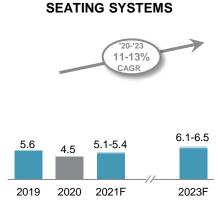
## Segment Sales & Adjusted EBIT Margin %



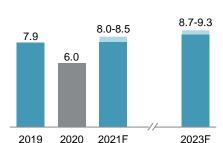
**COMPLETE VEHICLES** 

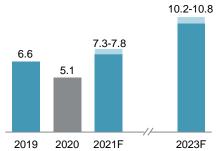
#### SALES<sup>2</sup> (\$B)

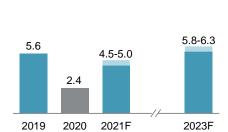


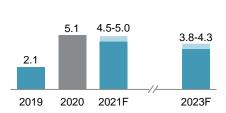












<sup>&</sup>lt;sup>1</sup> Excluding \$0.4B in sales of Fluid Pressure & Controls (FP&C) business unit sold at end of Q1, 2019

<sup>&</sup>lt;sup>2</sup> Forward-looking financial information beyond 2021 continues to be based on outlook information and assumptions provided in our outlook press release dated February 19th, 2021, and has not been updated.

## Magna Segment and Regional Data



